University of Nebraska-Lincoln
Capital Project Planning Decision Procedures

Purpose
The University of Nebraska – Lincoln (UNL) established this Capital Planning Decision process to address the need for a well-coordinated and communicated capital planning process. The need for quality university space is considerable with the growth in university programs and research as well as the requirement for existing facilities to meet the university’s teaching, research, and outreach goals. In a time of limited resources, meeting this growing demand requires detailed review, analysis, justification, and connection to the university’s strategic planning priorities.

The purpose of these procedures is to ensure that capital projects at UNL are properly reviewed by the Chancellor and senior administration and that projects are consistent with university priorities and physical plans. To this end all capital projects, including new construction and/or renovations over $500K, are required to follow 5 specific steps: Program concept, needs assessment, early estimates, programming, and Board of Regents approval.

Step 1. Program Concept
A capital project begins as a concept when a faculty, staff, chair, dean or other university stakeholder believes that current facilities are not sufficient to meet program requirements and new or renovated facilities will provide a solution. While specific costs are not necessarily outlined in this phase, if a project is expected to be significant – specifically $500K or more - the concept must first be vetted to the Dean or Director of the college or unit. If the Dean or Director believes the capital project concept to be worthy of university consideration, the Dean or Director will present the concept to their cognizant Vice Chancellor (VC). If the VC believes the concept is justified and consistent with university priorities, s/he will bring the concept before the Chancellor’s Senior Administrative Team (SAT).

Step 2. Needs Assessment
University vice chancellors are responsible for presenting capital project concepts to the Chancellor and SAT. The Chancellor and SAT will assess the concept to determine the overall need, connection to other university programs and initiatives, and consistency with university priorities. If the concept project meets these requirements and impacts the approved physical Master and/or Landscape plan, it is forwarded to the Campus Planning Committee (CPC) for review. Depending on the project, a planning charrette may be scheduled with the CPC, stakeholders and other staff as necessary. If the proposal must be modified to address planning issues, a summary and recommendations will be returned to the Chancellor for consideration and modification. Once approved, the Chancellor’s office will forward an approval to FMP for an early estimate.

Step 3. Early Estimates
The intent of this phase is to acquire additional information about the concept project including general requirements, sizing, implications, and projected costs. Once received by Facilities Management & Planning (FM&P), FM&P staff and/or outside consultants
will work with the originator(s) of the project and the CPC to identify the needs, requirements, and costs. Once complete, the information is forwarded to the cognizant VC and the Office of Institutional Research and Planning for final presentation to the SAT. If approved by the SAT, the project is presented to the Academic Planning Committee (APC) following the existing Project Initiation Request guidelines, if necessary. Once complete, the project is added to the official university capital planning priority list managed by the Chancellor and maintained by the Campus Planner.

Given that funding is not always immediately available, the project may or may not move to the next phase – Programming. Projects not immediately forwarded on for programming are subject to annual estimate updates and inflationary increases to keep project costs as current and accurate as possible. This update activity is the responsibility IRP and FM&P and any revised estimates will be provided to the SAT and originators of the request. Any costs incurred by the institution to keep project estimates current are the responsibility of the project originator.

Step 4. Programming
Programming can begin once all approvals are finalized. This involves the creation of a formal program statement by FM&P in conjunction with requisite university stakeholders and the Campus Planning Committee. Once created, the draft program statement is vetted to the Campus Planning Committee and the Aesthetic Review Committee for input, modified accordingly, and finalized.

Step 5. Formal Program Statement and Board of Regents Approval
Once complete the final program statement is submitted to Central Administration for addition to the Board of Regents (BOR) agenda. Once the BOR approves the program statement, construction on the new facility or renovation can begin.